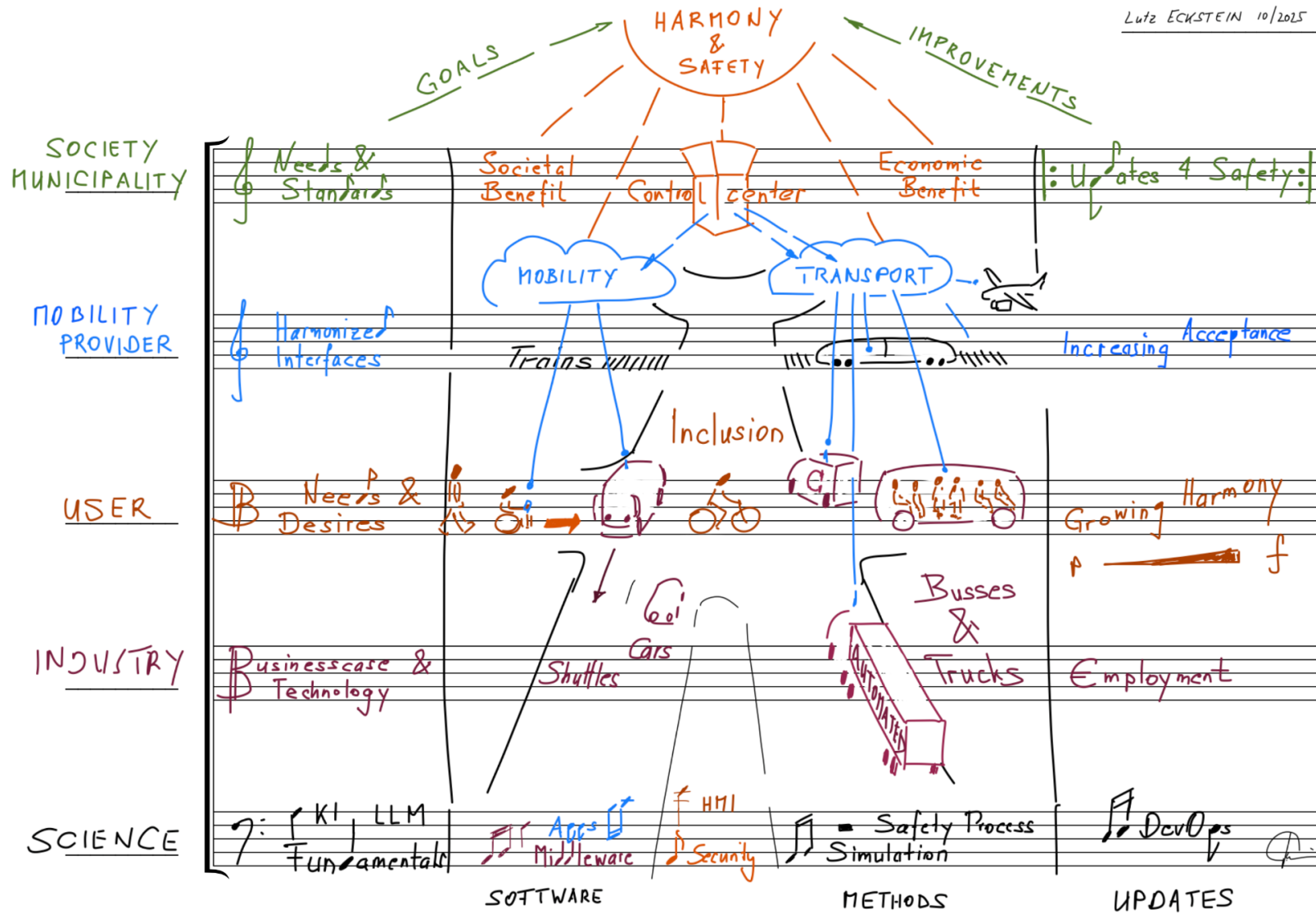


Willingness Partnership

Orchestrating Life-Centric CCAM Without Borders

Lutz ECKSTEIN 10/2025



This Charter was released on the occasion of the signing of the Memorandum of Understanding between Mobility Innovation Alliance Japan and Future Mobility Partnership in November 2025.